

State of the City 2021

Mayor Annette M. Blackwell

Your Elected Officials



Annette Blackwell
Mayor



Ron Jackson
Council President



Stafford Shenett
Councilmember, District 1



Toni Jones
Councilmember, District 2



Christian Ostenson
Councilmember, District 3



Dana Anderson
Councilmember, District 4



Tanglyn Madden
Councilmember, District 5



Richard Trojanski
Councilmember, District 6



Edwina Agee
Councilmember, District 7



AGENDA

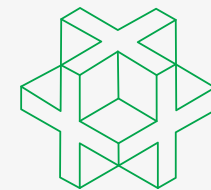
What we'll talk about this afternoon



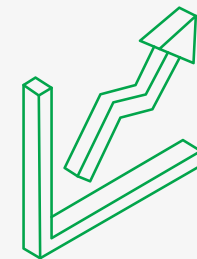
Public Safety and Service



City Finances and Administration



Community Development



Planning for the Future

Public Safety and Service





Public Safety and Service



Todd Hansen
Chief of Police



Vito Kavaliunas
Chief of Fire



Ed Hren
City Engineer



Robert Dloniak
Acting Director of Service



Public Safety and Service

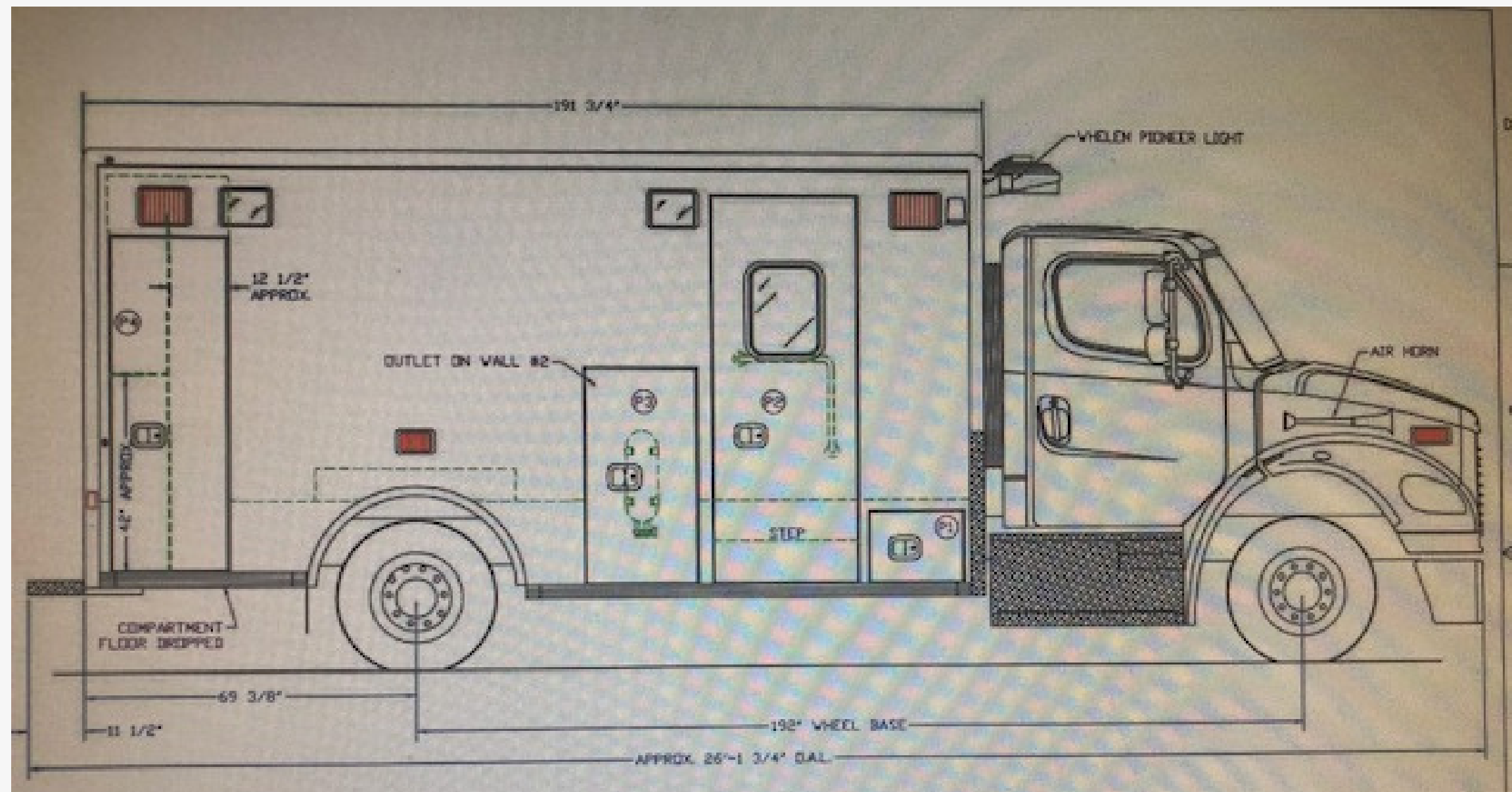
- Fire Division call volume approaching 6,000
- Increased by over 200 calls due to COVID-19
- 5 firefighter/paramedic cadets have been hired
- Continued partnership with Cleveland Clinic Mobile Stroke Unit





Public Safety and Service

- New 2021 state-of-the-art ambulance will be delivered in November 2021





Public Safety and Service



- Police Division received over 32,000 calls for service in 2020
- 9 police officers, 3 auxiliary officers, 1 corrections officer hired in 2020 and 2021
- Expanding the digital training program to keep up to date with latest skills and topics
- Continued Shop with a Cop and Trunk or Treat community events





Public Safety and Service

- Implemented new technology to help keep the community safe
 - Purchased 32 Flock Cameras
 - \$168,000 project
 - License plate reader and crime prevention tool
 - Cameras will be placed at entrances to the City and at key points within the City

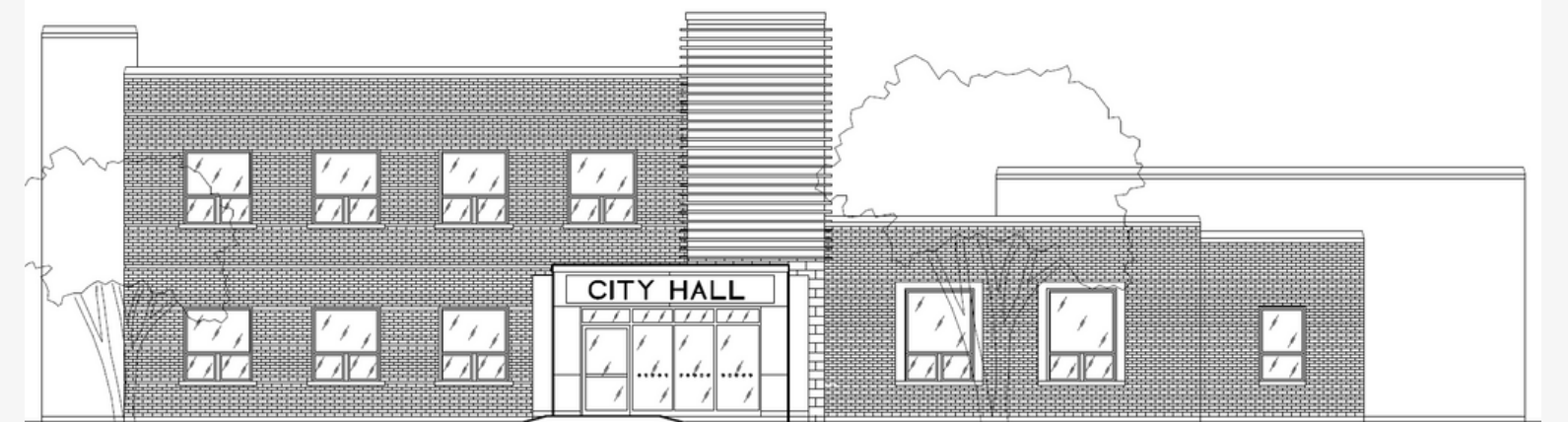




Public Safety and Service



- 18.6 lane miles of roads have been resurfaced from 2016 with another 5.5 miles of resurfacing scheduled for 2022
- Over \$4M in grants awarded for water line replacements, sewer repairs, streetlighting and tree canopy
- Cut the ribbon on the \$3M+ Dunham Road Resurfacing and Bike Lanes Project
- City Hall Elevator Project started - over 85% grant funded



City Finances and Administration





City Finances and Administration



Tinita Tillman
Director of Finance

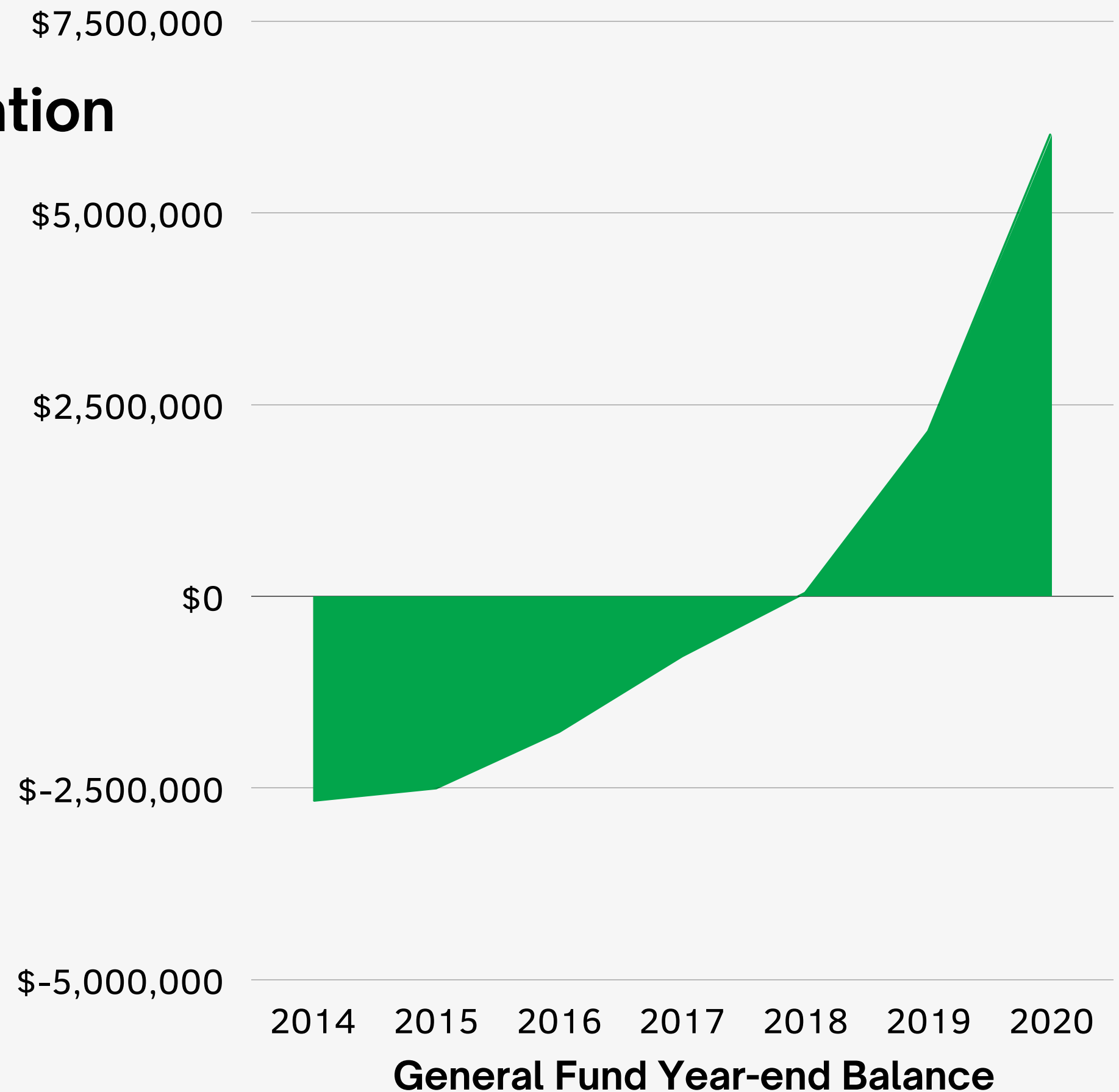


Frank Consolo
**Director of Law and
Human Resources**



City Finances and Administration

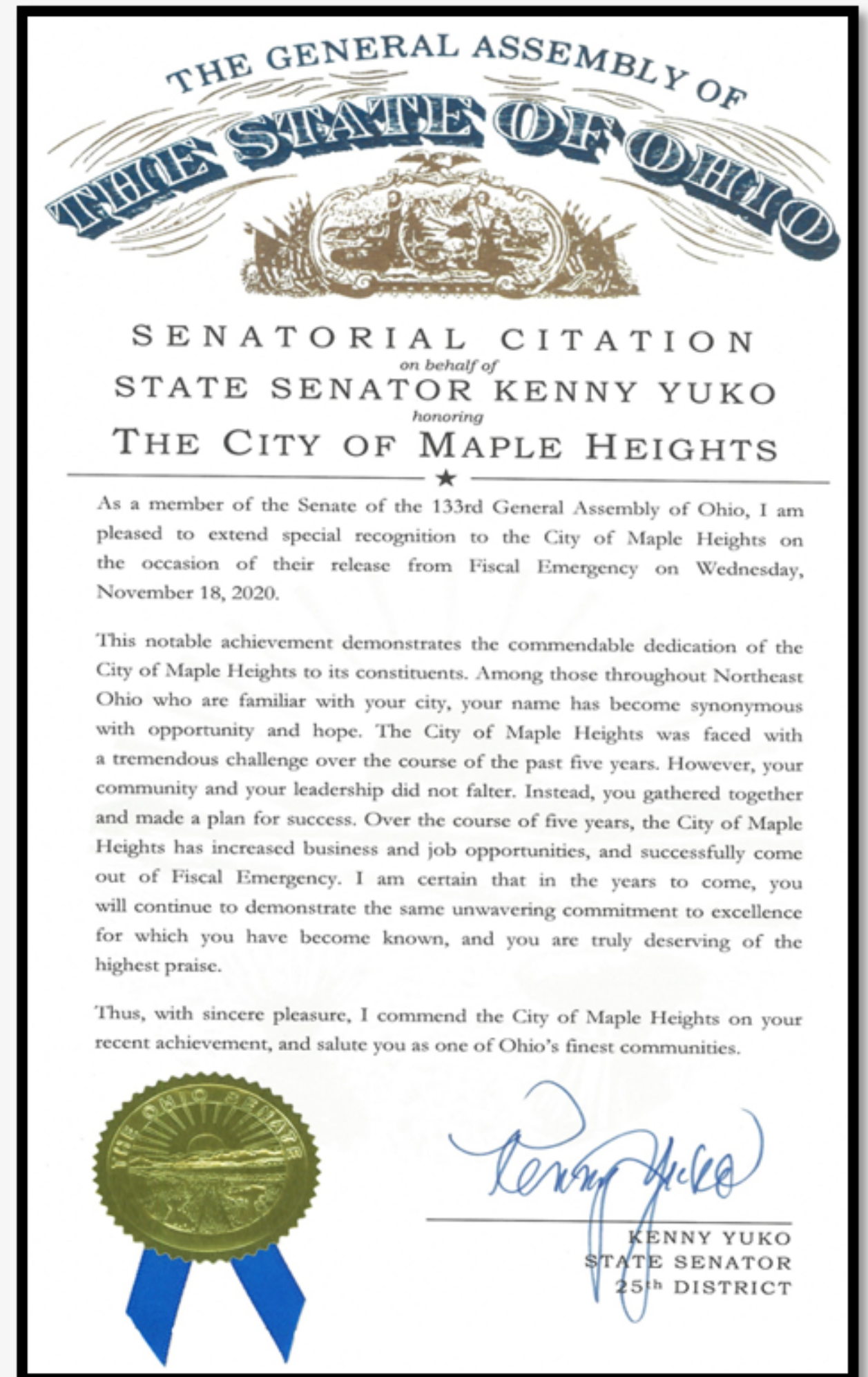
- General fund balance up to \$6.0M as of Dec. 31, 2020
- Received a clean audit for fiscal year 2020
- Continue to institute best practices and policies for sustained financial health
- Assisted over 50 tax payers with tax issues





City Finances and Administration

- Officially released from Fiscal Emergency November 18, 2020
- Moody's bond rating upgraded from B2 to Ba3
- Received a Senatorial Citation from State Senator Kenny Yuko





City Finances and Administration



- Instituted COVID safety protocols, including redesigned Mayor's Court procedures and remote work
- Assisted the Department of Finance in financial planning and use of CARES Act and ARPA to prevent mass layoffs from COVID revenue loss
- Acting as lead City in Garfield Heights Municipal Court to pilot utilizing new technology for on-line discovery procedures
- Negotiated successfully 7 collective bargaining agreements for City employees that resulted in first wage increases in over a decade
- Participated in litigation meetings and drafted legislation accepting first opioid litigation settlement funds

Community Development





Community Development



Linda Vopat
Director of Human Services



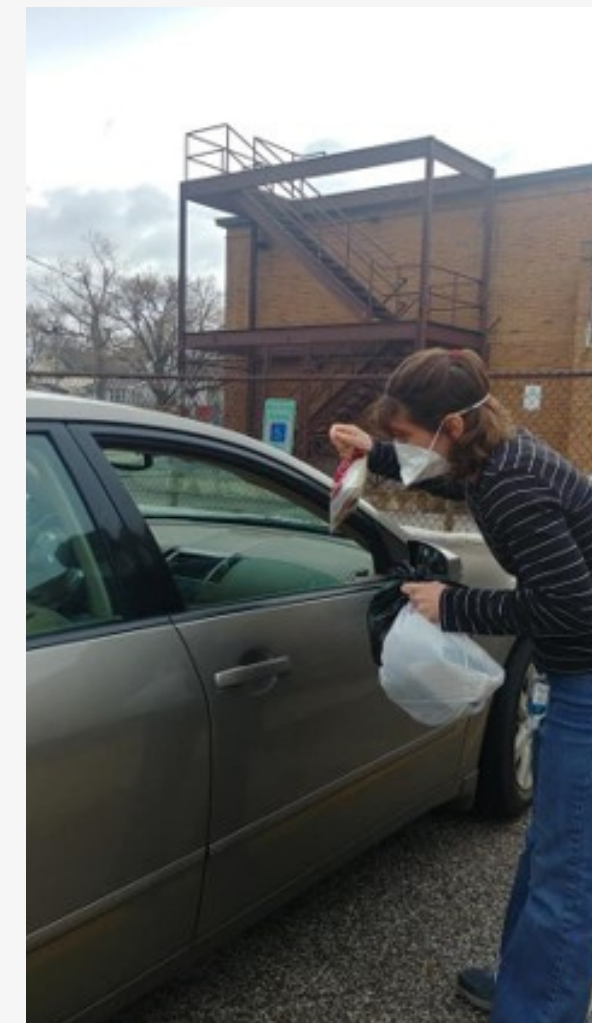
Patrick Grogan-Myers
**Director of Economic Development,
Building, and Housing**



Community Development

Supporting Residents during COVID-19 Pandemic

- Food Pantry stayed open offering parking lot pickup
- Mobile Food Pantry saw over 200% increase in families served since March 2020
- 110 individuals registered and transported to COVID-19 vaccination sites
- Over 20,000 home delivered meals and over 6,500 "Grab and Go" meals served





Community Development

Regular Services Maintained

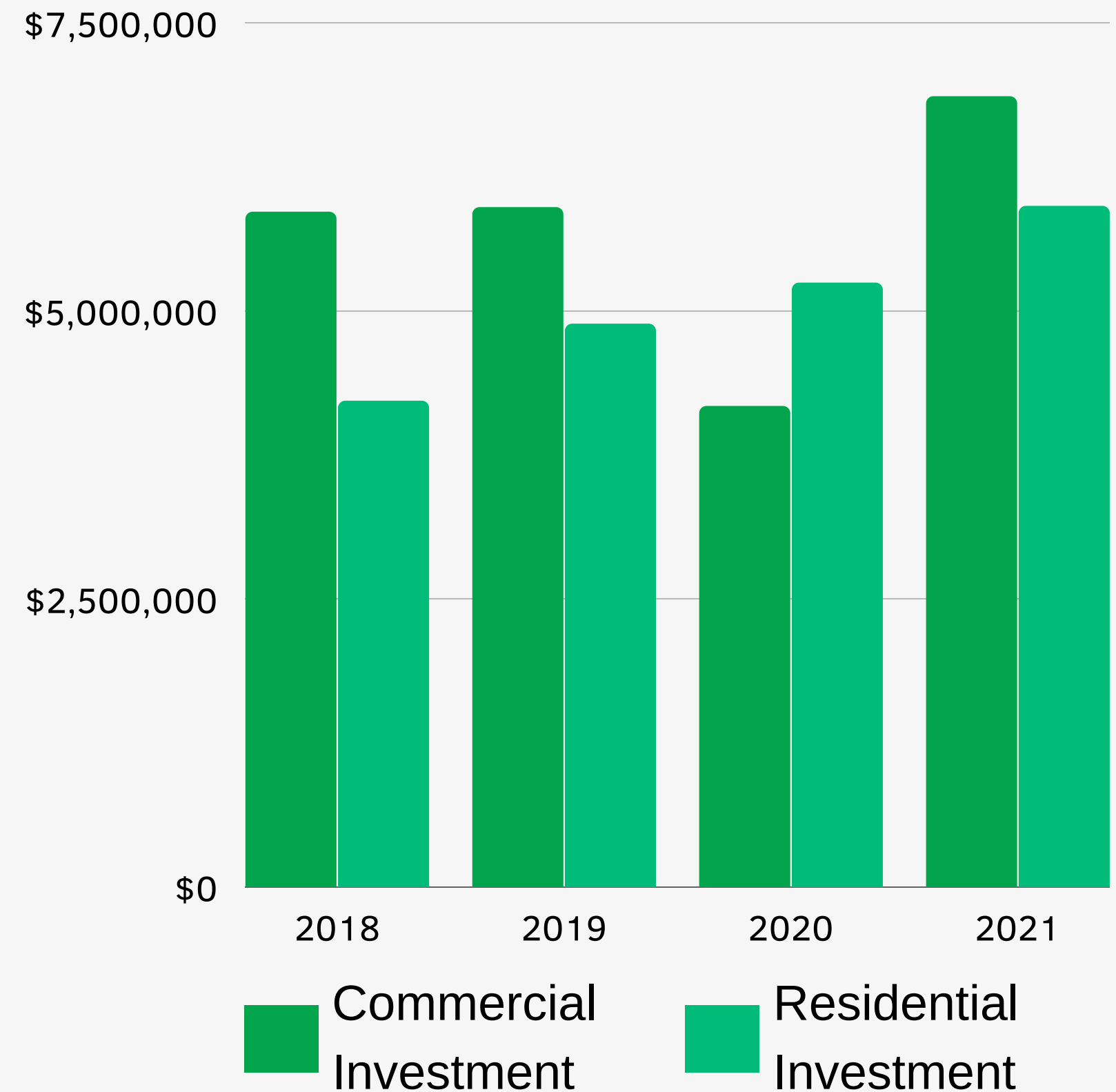
- Community Shred Days offered in May and October
- Music in the Park Summer Concert Series at Stafford Park
- Housing Resource Fair scheduled to offer opportunity to enroll in Homestead and property tax payment plans, utility assistance, and share home repair resources





Community Development

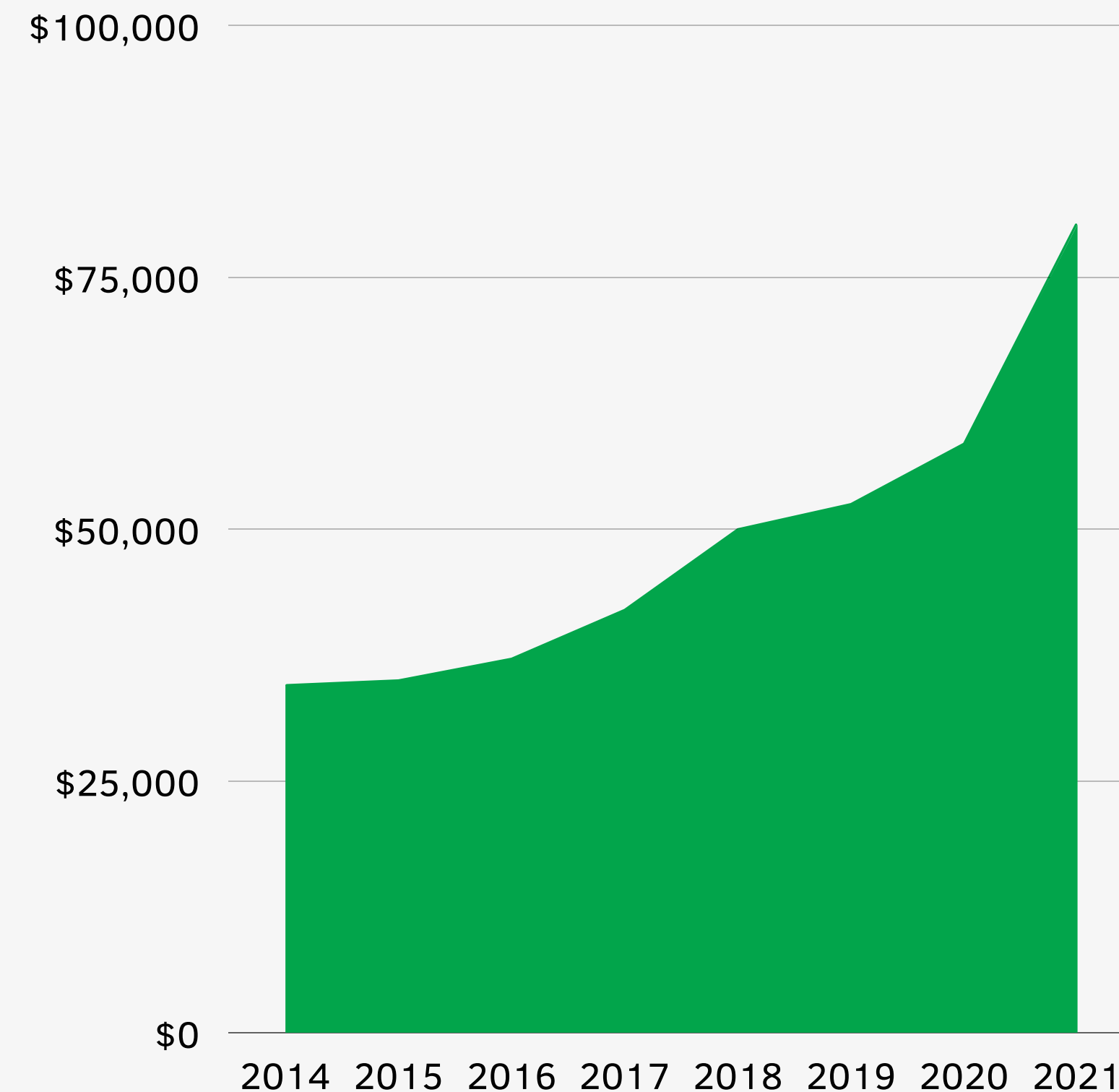
- 1,429 building permits issued in 2020
- 1,154 permits issued as of September
- Residential permits issued between 2018 and 2020 grew by over 19%
- Investigated and cited over 1,300 property maintenance complaints in 2021
- Hired a new Code Enforcement Officer





Community Development

- 2 new homes built on Jefferson Avenue
- the first built in a decade
- Homes sold for \$189,900 and \$217,000
on Jefferson Avenue
- 5 new homes planned for construction
in Fall 2021 and Spring 2022
- Median sales price is now over \$80,000







Community Development

Brought Back the City's Paint Program

- Assisted 8 families with painting the exterior of their home and improving curb appeal

City Land Bank

- 18 families are in the process of purchasing a side yard from the City
- Estimated to increase equity in their home by \$7,000 per lot purchased
- Sold 5 parcels to developers for new single-family home construction





Community Development

Beautiful Yard Campaign

- Recognizing the hard work, time, and money spent investing in flowers, yard ornaments, lighting, and other unique features
- 250 homes recognized with a yard sign and Thank You letter





Community Development

- Welcomed 10 new businesses to the City in 2021
- GOJO opened its doors in early 2021 after a \$25M investment
- New commercial construction and investment topped \$6.9M in 2021 - almost \$3M more than in 2020



Planning for the Future





Planning for the Future

- Focusing on Delivering Excellent City Services to Residents Efficiently
- Ensuring the City Government is Proactive and Responsive
- Maintaining a Financially Stable Government



Planning for the Future

- Focusing on Delivering Excellent City Services to Residents Efficiently
 - Restructure departments to recruit and retain top talent
 - Expand the responsibilities of the Departments of Human Services and Economic Development, Building, and Housing
 - Establish and staff a Division of Youth Services, providing youth programs and coordination with the Maple Heights School District

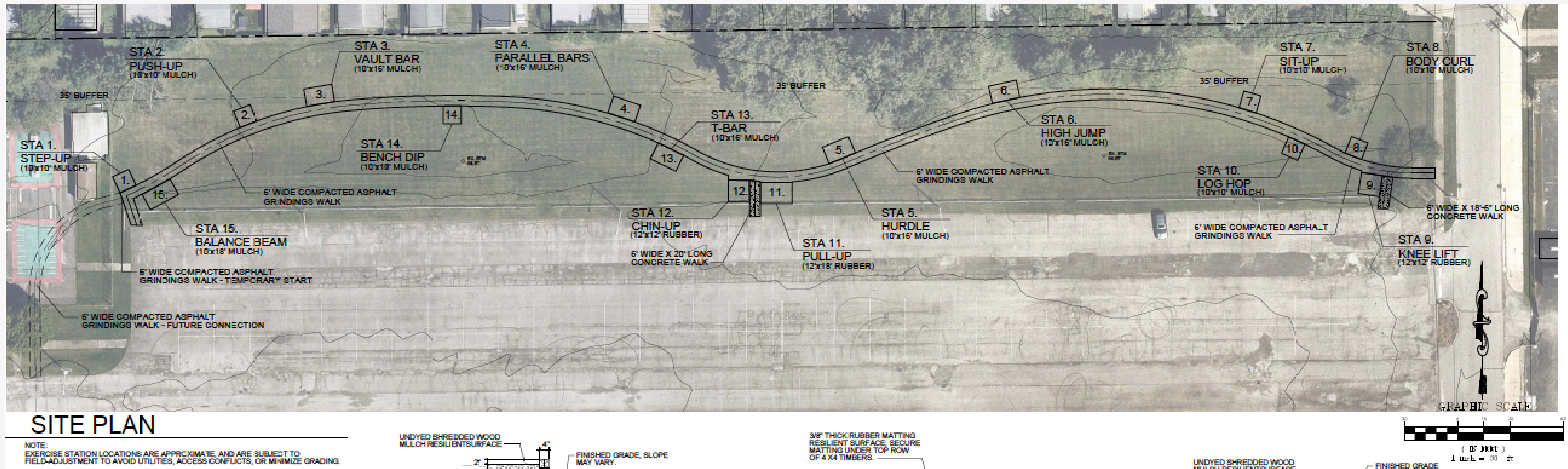


Planning for the Future

- Ensuring the City Government is Proactive and Responsive
 - Establish the Exterior Maintenance Grant Program to assist homeowners with larger home repairs, such as roofs, driveways, and windows
 - Improve community health through access to parks and amenities
 - Expand access to broadband internet to support lifelong learning and career readiness

Planning for the Future

- New Fitness Trail in Stafford Park



Planning for the Future

- **Planned Waterline Replacements and Street Repaving for 2022 and 2023**
 - Rowena Avenue
 - Mendota Avenue
 - Hansen Road
 - Watson Road
 - Franklin Road
 - Hillgrove Avenue
- **Sewer Repairs in the Northeast and Southwest Sections of the City**





Planning for the Future


- Maintaining a Financially Stable Government
 - Continue to seek grants and outside funding to support City projects
 - Reduce the City's overdue and delinquent property tax balance by at least 5%
 - Commit to strategic financial planning for continued success



Planning for the Future

- **Community Scorecard on the City's website January 2022**
 - You will see these and other goals and objectives with quarterly updates on steps taken to execute these goals

Goal	Objective	Department Responsible	Status
Ensuring the City Government is Proactive and Responsive			
	Improve community health through access to parks and amenities	Engineering and Development	In Progress
Maintaining a Financially Stable Government			
	Continue to seek grants and outside funding to support City projects	All Departments	In Progress



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updates.

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Departments and Directors



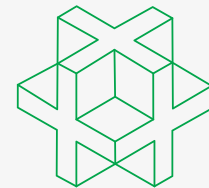
Public Safety and Service

- Police
- Fire
- Service
- Engineering



City Finances and Administration

- Finance
- Law
- Human Resources



Community Development

- Human Services
- Building
- Housing
- Economic Development